

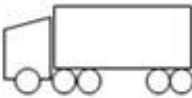
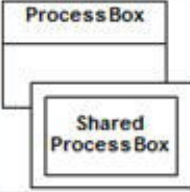


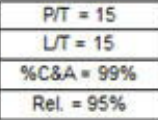


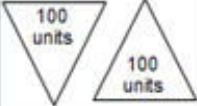


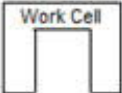




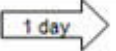




Value Stream Mapping Symbols

	A	B	C	D	E	F
1	Symbols	Description	Symbols	Description	Symbols	Description
2		Customer/ Supplier Start or end point for material flow		Kaizen Blitz Area for improvement		External Shipment Shipments to or from suppliers
3		Process Machine, operation or department through which material flows		Supermarket Small inventory for immediate production		FIFO First in, First out lane
4		Data Box		Buffer Safety Stock		In Box Information Queues
5		Inventory		Pull Symbols Replenish stock in supermarket		Internal Movement
6		Work Cell		Kanban Card Replenish stock in supermarket		People, phones, operators, etc.
7		Push Arrow		Load Leveling		
8		NVA Delay		Go and See When there is a problem, go and see what's wrong.		Scheduling